# **Enhancing the Export Competitiveness of Pakistan's Footwear Industry with Special Reference to Digital**

## **Marketing**



By

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In NUST Business School

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### Abstract

This project seeks to provide a comprehensive understanding of the current state of the footwear industry in Pakistan. It aims to shed light on the industry's role within the national economy, explore its export statistics, and analyze its adaptability to meet evolving market demands. However, the project's significance extends beyond mere analysis. It places particular emphasis on offering strategic recommendations that can fuel the growth and enhance the competitiveness of the Pakistani footwear industry on the global stage. One of the notable aspects of this study will be the exploration of digital media's potential role in propelling the industry forward, with the aim of providing actionable suggestions for its advancement.

In conclusion, the footwear industry in Pakistan is a vibrant and evolving sector, characterized by a mix of established and emerging brands. This project aspires to provide a holistic view of the industry, encompassing its historical context, current status, and future potential. By offering strategic recommendations and exploring the impact of digital media, it endeavors to play a vital role in guiding the industry towards sustainable growth and increased global competitiveness.

### Acknowledgement

First and foremost, I would like to thank Allah, the most Gracious and Merciful, for giving me the power to believe in myself, and the strength to complete this project. I could never have done this without the faith I have in You, the Almighty.

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### **GLOBAL AND ASIAN FOOTWEAR INDUSTRY**

#### Trends and Competitive Landscape

The global footwear industry has seen substantial shifts in production, consumption, and trade patterns over the years. Asia, particularly China, continues to play a pivotal role in the industry, but changes in export dynamics and the rise of textile footwear present new opportunities and challenges for both established and emerging players in the global footwear market.

#### Production Trends and Geographical Concentration:

The global footwear industry has witnessed remarkable growth over the past decade, with a 21.2 percent increase in production since 2010, achieving a record production of 24.3 billion pairs in 2019. The epicenter of footwear production remains in Asia, where nearly 90 percent of all pairs are manufactured. China, as the world's largest footwear manufacturer and exporter, leads the global market, closely followed by India, Vietnam, and Indonesia. Notably, Turkey's ascent in the industry is noteworthy, as it climbed from the 13th to the 6th position in the list of leading footwear producing countries by 2019. Italy stands as the sole European nation among the world's top 10 footwear producers.

Consumption Patterns Across Continents: Asia dominates the global footwear consumption landscape, accounting for a significant 54 percent of consumption, despite representing 60 percent of the world's population. Europe and North



America follow, each representing 15 percent of global consumption. China emerges as the world's largest footwear market with a consistent share of 18.7 percent. India, Indonesia, and Japan also secure positions within the top 10 footwear consumers. Per capita footwear consumption varies widely, from 1.6 pairs in Africa to 5.6 pairs in North America.

Exports and Changing Dynamics: The value of global footwear exports surged in 2019, reaching \$153.3 billion, marking a 5.6 percent growth over the preceding year. This growth was primarily driven by Asian countries, which saw a 3.3 percent increase in exports. Globally, the average export price stood at nearly \$10.0 in 2019. More than 15 billion pairs of footwear were exported in 2019, primarily by Asian manufacturers, resulting in Asia's impressive 83.9 percent share in world exports. China, although still a major contributor, experienced a gradual decline in exports since 2010, losing 7 percentage points due to higher labor costs, stricter government policies, and attractive incentives offered by competitors like Cambodia, Vietnam, and Bangladesh.

Import Markets and the Role of the US: The United States emerges as the largest footwear importer, accounting for one in every five pairs of shoes imported globally. In 2019, Europe accounted for over one-third of total footwear imports and contributed to about half of the global spending on imports. Africa's share in world imports is also on the rise, with the continent representing more than 10 percent of footwear imports by volume in 2019.

Textile Footwear's Ascendancy: Over the past decade, the burgeoning popularity of textile footwear has been a defining trend in the global footwear trade. This category now constitutes a quarter of the footwear trade, a significant jump from its 14.6 percent value share in 2010. China, in particular, has been a major exporter of textile footwear, with over 2.8 billion pairs exported in 2019. Together, China and Vietnam dominate the textile footwear exports, accounting for an impressive 74.6 percent of the global market.

#### EMERGING TRENDS IN THE FOOTWEAR INDUSTRY ACROSS

### ASIA

The Asian footwear industry is marked by diverse trends and dynamics across countries, including remarkable growth in Cambodia, Bangladesh's emergence as a manufacturing hub, Vietnam's thriving industry driven by FDI and favorable trade agreements, and China's enduring dominance amid evolving challenges.

Cambodia: Rapid Expansion in Footwear Sector

Increasing Social and Economic Importance: Cambodia has witnessed a significant surge in the social and economic significance of its footwear sector in recent years. The Garment, Textile, and Footwear (GTF) sector, collectively employing approximately one million workers, has played a pivotal role in the country's employment landscape.

Export Share Growth: Between 2010 and 2019, Cambodia's footwear sector has experienced a remarkable growth in its share of the country's total exports, expanding by 5.3 percent. Comparatively, from 2009 to 2019, the share in exports more than doubled, rising from 3.1 percent to an impressive 8.5 percent. This remarkable growth is attributed, in part, to favorable government policies, especially those pertaining to macroeconomic management and trade openness.

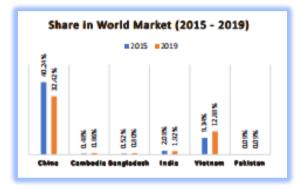
#### Bangladesh: Emerging Low-Cost Manufacturing Hub

Attracting International Interest: Bangladesh has garnered increasing attention from global investors as an emerging preferred low-cost manufacturing hub in Asia. This reputation is bolstered by the country's steadily growing economy, a plentiful and affordable young labor force, preferential market access, and its strategic geo-economic location.

Production and Employment Statistics: In 2019, Bangladesh produced a staggering 407.0 million pairs of shoes, securing the 8th position in the global footwear market in

terms of production volume. The footwear industry directly and indirectly employs approximately 850,000 workers, making it a significant contributor to the nation's labor force. The industry also makes a substantial contribution to Bangladesh's exports, accounting for just over 2.4 percent.

Utilizing Trade Agreements: Bangladesh has leveraged tariff-free access to major markets like the European Union, Canada, Australia, and Japan through the EU's Generalized System of Preferences (GSP), positioning itself as a key sourcing hub for leather and footwear goods.



#### **Vietnam: Thriving Footwear Industry**

Prominent Production Share: Vietnam ranks as the world's 3rd largest footwear producer with a market share of 5.8 percent, trailing behind India (10.7%) and China (55.5%). The Vietnamese footwear industry plays a pivotal role in providing employment to more than 1.5 million individuals.

Foreign Direct Investment (FDI) Boost: The industry's recent growth can be largely attributed to substantial foreign direct investment (FDI), which covered almost 80.0 percent of Vietnam's footwear exports in 2018. Vietnamese footwear exports have more than doubled in the past decade, benefiting from favorable Free Trade Agreements (FTAs) and the shift of basic manufacturing from China.

Key Advantages: Vietnam's footwear industry boasts several advantages, including a youthful population, a stable foreign exchange rate, low minimum wage rates, and labor productivity that stands up well against competitor countries.

#### **China: Ongoing Dominance and Evolving Landscape**

Historical Dominance: China has long held the position of the world's leading footwear supplier. Despite facing fierce competition from regional rivals in recent years, China is projected to remain the world's top footwear supplier in the coming years.

Revenue and Global Market Growth: In 2019, China's footwear industry generated a substantial revenue of \$64.7 billion. The global footwear market is expected to sustain growth at an average annual rate of 5.8 percent until 2025. However, China's situation differs due to factors such as rising labor costs, a shift towards high-tech goods, more stringent enforcement of environmental and labor regulations, and competitive pricing offered by neighboring Asian nations.

#### PAKISTAN FOOTWEAR INDUSTRY

The Pakistan footwear industry embodies substantial production capacity and untapped possibilities. Despite its relatively modest impact on the global export scene, Pakistan stands as the world's seventh-largest footwear producer and consumer, contributing over 2.0 percent to the global footwear production. Concentrated mainly around Lahore, where approximately 80 percent of the documented sector resides, the industry blends organized, capital-intensive factories with a larger, informal, yet highly skilled unorganized sector, dominated by craft manufacturers and cobblers. Recent years have seen commendable growth in Pakistan's footwear exports, marking a 45.9 percent increase from 2010 to 2019. However, this growth, while noteworthy, remains comparatively small within Pakistan's broader export landscape. Leather footwear comprises a significant portion of Pakistan's exports, though persistent challenges include limited foreign direct investment (FDI) and a notable absence of market diversification, particularly in tapping the potential of high-income countries like the United States.

#### **Pakistan's Footwear Exports**

Pakistan's Global Footprint: While Pakistan's footwear sector contributes less than one percent to the country's global exports, it ranks as the seventh-largest footwear producer and consumer worldwide, responsible for over 2.0 percent of the total global footwear production. This paradox underscores both the sector's significance and untapped potential.

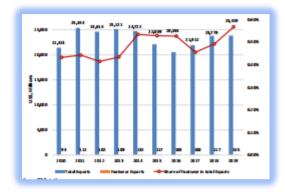
#### Regional Footwear Landscape:

The heart of Pakistan's shoe manufacturing industry is Lahore, which hosts nearly 80 percent of the documented sector. This industry presents a distinctive blend, comprising an unorganized sector dominated by craft manufacturers and cobblers, and

a smaller organized segment, featuring capital-intensive factories and mechanized manufacturing units. Beyond Lahore, regions like Karachi, Faisalabad, and Multan also witness active shoemaking activities, further diversifying the geographical landscape of this sector.

Export Dynamics: Over the past decade, Pakistan's footwear exports have seen growth

of 45.9 percent, with exports reaching \$135.3 million in 2019, albeit still modest when compared to the nation's total exports of \$23.8 billion. Leather footwear takes the lead, contributing 84.2 percent to Pakistan's footwear export portfolio, followed by footwear made of rubber and



plastic. These exports primarily target high-income countries like Germany, Italy, the United States, and the United Kingdom, with about 90.0 percent of Pakistan's footwear exports falling under the leather footwear category.

#### **Challenges and Prospects in Pakistan's Footwear Exports**

Foreign Investment and Product Diversification: Foreign direct investment (FDI) in Pakistan's leather industry, including footwear, remains meager, constituting less than 1.0 percent of total FDI inflows. The limited FDI presence hinders access to new markets and inputs, constraining opportunities for product diversification. This dearth of FDI has also resulted in poor vertical integration within the organized sector, leading to fragmented production processes and the production of lower-quality footwear articles that fetch lower export prices.

Market Concentration and Vulnerability: Pakistan's footwear exports display a high concentration, with more than 69.0 percent directed towards Europe in 2019. Surprisingly, the United States, despite its substantial export potential, only holds a

9.3 percent share. The remaining 12.7 percent of exports find their way to markets like Yemen, Afghanistan, and Australia, where Pakistan's footwear export presence is minimal. This lack of market diversification exposes Pakistan to macroeconomic shocks in destination markets and stunts export growth.

Comparative Export Performance: Pakistan's footwear exports have grown at an annual rate of 3.7 percent since 2015, slightly surpassing the global average of 3.5 percent. However, this growth pales in comparison to regional competitors like Cambodia, Bangladesh, and Vietnam, which exhibit growth rates of 18.7 percent, 14.0 percent, and 11.6 percent, respectively. According to the Export Potential Indicator (EPI), the United States emerges as the most promising market for Pakistan's footwear exports, offering the capacity to absorb additional exports worth \$34.6 million. However, untapped potential is attributed to factors such as limited market knowledge, consumer preferences, trade regulation awareness, and a mismatch between supply and demand.

EU GSP+ Program and Comparative Performance: Pakistan has been a beneficiary of the EU GSP+ program since 2014, granting duty-free access for footwear exports to the EU. Nevertheless, Pakistan's footwear export share experienced a decline from 73.2 percent in 2014 to just over 68.0 percent in 2019, suggesting that the GSP Plus status has not significantly benefited Pakistan's footwear export growth. In a comparative analysis of export performance in the EU, Pakistan lags behind regional competitors like China and India, despite the challenges of high tariffs. Mauritius, Malaysia, and Sri Lanka offer zero-duty access on most footwear articles at the HS-04 level, yet Pakistan's exports to these nations remain lackluster, highlighting a missed opportunity.

#### Pakistan's Footwear Exports And Competitiveness In Global Markets

#### Understanding the Export Potential Indicator (EPI)

The Export Potential Indicator (EPI) is a valuable tool for assessing a country's export capabilities. It provides insights into the products a nation currently exports and identifies opportunities for diversification. This indicator takes into account various factors, such as the country's capacity to supply goods, the demand



conditions in the target market, and the potential for market access. Utilizing the EPI allows countries to strategize and enhance their export potential effectively.

#### Pakistan's Footwear Export Growth and Regional Comparisons

Pakistan has witnessed notable growth in its footwear exports in recent years, with a 15.4 percent annual growth rate in 2018-19 and a 3.7 percent Compound Annual Growth Rate (CAGR) from 2015 to 2019. However, when compared to regional competitors like Cambodia, Bangladesh, and Vietnam, Pakistan's performance falls short. Cambodia recorded the highest export growth rate over the last five years at 18.7 percent, followed by Bangladesh at 14.0 percent and Vietnam at 11.6 percent. Understanding these regional comparisons is crucial for Pakistan's footwear export strategy.

#### Relative Share in World Exports

Examining Pakistan's relative share in the global footwear exports market reveals some interesting trends. Unlike its regional counterparts, Pakistan's share has remained relatively stagnant over the past five years. In



contrast, Vietnam's share increased from 9.3 percent in 2015 to 12.8 percent in 2019, while Cambodia and Bangladesh also witnessed growth. This disparity in market

share indicates that Pakistan may face challenges in expanding its footprint in the global footwear market.

#### Drivers of Relative World Market Share

Understanding the drivers behind a country's relative world market share is essential for crafting effective export strategies. These drivers include the actual competitiveness of the sector, the ability to adapt to international demand, the initial specialization in dynamic products, and the focus on dynamic target markets. Evaluating how these factors influence Pakistan's position in the global footwear market provides critical insights into areas for improvement.

#### Competitiveness and Its Impact on Exports

Pakistan's competitiveness in the footwear sector is a key factor in its export performance. While Pakistan has shown an annual competitiveness increase of 6.9 percent from 2012 to 2016, it still lags behind Vietnam, Cambodia, and Bangladesh. Competitiveness is a significant contributor to the export success of Vietnam and Cambodia, making them formidable competitors in the same markets as Pakistan, such as the EU and the United States. Understanding this competitiveness dynamic is essential for Pakistan to maintain and enhance its position in the global footwear market.

## CHALLENGES AFFECTING PAKISTAN'S FOOTWEAR INDUSTRY & FINANCIAL ANALYSIS OF PAKISTAN FOOTWEAR SECTOR - 2023

#### Labor Quality and Productivity

The Pakistani footwear industry faces challenges in terms of labor quality and productivity. Despite an abundance of labor, the quality of the workforce does not meet the standards required for producing high-quality footwear. Labor productivity in Pakistan lags behind global averages, with workers producing fewer pairs of shoes per day. This can be attributed to the absence of dedicated training institutes and skill-development programs, resulting in basic and low-quality shoe production.

#### Shortage of Skilled Manpower

There is a severe shortage of middle and upper managers in the footwear industry, hindering investment and expansion. The dearth of qualified technicians in supervisory roles leads to delays and postponements in product line expansion plans. Most labor in the industry starts working after high school, and the lack of skilled personnel affects innovation and modernization efforts.

#### Role of Pakistan's Leather Industry

The leather industry, which is closely linked to footwear production, faces challenges related to the quality of supplied leather. Factors such as interruptions in electricity and gas supply, weather conditions, and inadequate preservation of raw hides and skins contribute to decreased leather quality, impacting footwear exports.

#### Heavy Dependence on Imports

Pakistan's footwear sector heavily relies on imports of accessories, components, and chemicals, leading to increased production costs and delays in export orders. The absence of a local ancillary industry that produces quality inputs, such as molds and shoe lasts, further adds to production challenges.

#### Research and Development (R&D)

Pakistan lags behind in terms of expenditure on education, R&D facilities, and technological advancement. The industry struggles to adopt modern machinery and technology due to a lack of skilled workers and budget constraints, resulting in low-quality products and limited competitiveness.

#### **Inconsistent Government Policies**

Inconsistent and short-term government policies, especially regarding incentives, taxes, and rebates, affect the cost of doing business in Pakistan. High tax rates, complex processes for customs duty reimbursements, and low rebates on exports hinder the industry's growth and competitiveness.

#### Unfavorable Tariffs in Major Markets

Access to global markets is restricted due to unfavorable tariffs. Pakistan faces higher tariffs than its competitors in key markets, making its footwear products less competitive. The country's trade restrictions and high customs duties contribute to these challenges.

#### Promotion of Joint Ventures

Despite the potential benefits of joint ventures, Pakistan's footwear industry struggles to attract foreign collaborations due to factors such as the lack of an allied industry, unskilled labor, and limited managerial experience.

#### Tapping into International Markets

The industry faces challenges in adapting to changing global footwear consumption trends. It misses opportunities to access potential markets like Japan and expand beyond the EU due to tariff barriers and export concentration. Additionally, Pakistan's limited capacity and small manufacturing base hinder its ability to meet the demands of large US buying houses, limiting its market reach and competitiveness.

#### High Cost of Doing Business

Pakistan's high cost of doing business, ranked poorly in global comparisons, affects its competitiveness. Factors such as high corporate tax rates, multiple taxes, and regulatory hurdles add to production costs, making locally manufactured footwear less competitive in international markets.

#### Security and Image-Building

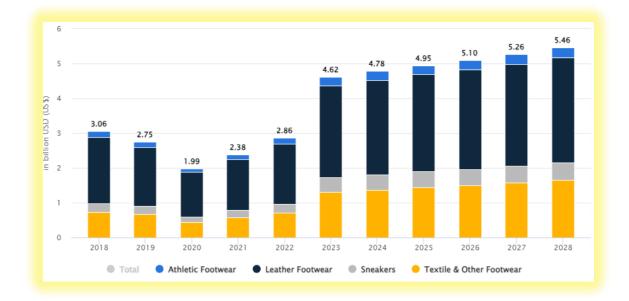
Security concerns in Pakistan, though improved, still deter foreign investment and discourage face-to-face interactions with potential buyers. Fairs and exhibitions that could help build Pakistan's image as a footwear producer often lack strategic planning and government support.

#### Enhance the role of the Footwear Association

Industry associations can play a crucial role in addressing sector-specific challenges, promoting best practices, and offering guidance on sustainability issues. Cluster development initiatives can help overcome challenges posed by the small size and fragmentation of manufacturing units, leading to greater collaboration and innovation within the industry.

### **Financial Analysis Of Pakistan Footwear Sector - 2023**

- In 2023, the revenue in Pakistan's Footwear market is estimated to be US\$4.62bn.
- It is projected to grow annually by 3.44% (CAGR 2023-2028).
- The Leather Footwear segment is the largest market segment, with a market volume of US\$2.64bn in 2023.
- When compared globally, in the United States generates the highest revenue, amounting to US\$88.47bn in 2023.
- In terms of per capita revenue, in Pakistan is expected to generate US\$19.77 in 2023.



- By 2028, the expected volume in the Footwear market is 427.10m pairs.
- The market is expected to show a growth of 0.7% in 2024.
- The average volume per person in the Footwear market is projected to be 1.67pairs in 2023.
- Moreover, Non-Luxury will account for 100% of sales in the Footwear market by 2023.
- Pakistan's traditional leather craftsmanship continues to be a driving force in the country's footwear market.

#### **RECOMMENDATIONS FOR THE IMPROVEMENT OF**

### PAKISTAN'S FOOTWEAR INDUSTRY

These recommendations aim to address various aspects of Pakistan's footwear industry, from skills development to export promotion, infrastructure improvement, and policy stability, to enable its growth and competitiveness in the international market.

Invest in productivity: Allocate sufficient resources for enhancing productivity in the footwear sub-sector, focusing on value addition in finished leather.

Revamp vocational training: Collaborate with the private sector to develop specialized training programs in footwear and accessory design, including critical managerial skills.

Develop an accessory industry: Foster the growth of a local accessories industry to reduce import reliance and ensure product development meets export standards.

Support component assembly units: Provide financial support to manufacturers and exporters setting up assembly units for footwear components and accessories.

Reduce import duties on machinery: Lower tariffs on footwear machinery and related items to encourage technology adoption and improve product quality.

Establish a Technology Upgradation Fund (TUF): Introduce a scheme similar to TUF for the textile sector to support technology and skill development in the footwear industry.

Enhance skills in the leather value chain: Provide training and education in animal husbandry, processing, and preservation of hides and skins to improve the quality of raw materials.

Review Import Trade Price (ITP): Reassess import tariffs on footwear articles to protect the local industry from excessive import competition.

Promote stable export policies: Ensure export incentives and policies remain stable and long-term to boost investor confidence. Encourage value addition: Encourage the use of export-quality leather by offering rebates to local footwear manufacturers.

Timely rebate payments: Ensure timely payment of rebates and refunds to reduce exporters' liquidity challenges.

Strengthen Pakistan Footwear Manufacturers Association (PFMA): Enhance PFMA's role in sharing best practices and developing industry standards.

Consolidate the industry: Promote clusterization to consolidate the fragmented footwear industry, leading to better infrastructure and innovation.

Maintain concessional rates for utilities: Continue favorable rates for electricity, RLNG, and gas to support the industry's cost structure.

Negotiate tariff reductions: Work with partner countries to reduce tariffs on footwear articles and seek Preferential Trade Agreements (PTAs) and FTAs with key markets.

Stabilize exchange rates: Reduce exchange rate fluctuations to provide stability for international trade.

Lower export finance rates: Reduce export finance rates and extend credit-friendly schemes to small-scale manufacturers.

Facilitate international buyer interaction: Encourage buyer visits, support exporters at international exhibitions, and provide marketing assistance.

Build Pakistan's image: Collaborate with the private sector to market Pakistan as a destination for quality footwear production.

Enhance foreign investor perception: Offer consistent policies, lower corporate taxes, and ensure national security to attract foreign investment.

Stay updated with global trends: Continuously monitor and adopt international design trends and manufacturing processes to stay competitive.

Diversify export markets: Explore markets beyond Europe, such as the US, Australia, and Russia, to expand export destinations.

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Central bonded warehouse facilities: Establish central bonded warehouses for duty-

free storage of raw materials and machinery to reduce lead times.

Promote bonded manufacturing facilities: Encourage the establishment of bonded manufacturing facilities to enhance productivity and exports.

# DIGITAL MARKETING - A POWERFUL TOOL FOR THE PAKISTANI FOOTWEAR INDUSTRY

Digital marketing is a powerful tool for the Pakistani footwear industry to enhance its export competitiveness. It facilitates market expansion, cost-effective promotion, brand building, data-driven decision-making, e-commerce integration, competitive analysis, and effective customer relationship management. By leveraging digital marketing strategies, Pakistani footwear manufacturers can effectively compete in the global market and increase their exports.

Digital marketing can play a crucial role in enhancing the export competitiveness of the footwear industry in Pakistan in several ways:

Global Reach and Market Expansion: Digital marketing enables footwear manufacturers in Pakistan to reach a global audience without the need for a physical presence in foreign markets. Through online advertising, search engine optimization (SEO), and social media marketing, they can target international customers interested in their products. This expanded reach allows them to tap into new markets and customer segments, increasing their export potential.

Cost-Effective Promotion: Traditional marketing methods, such as print advertising or attending international trade shows, can be expensive. Digital marketing offers costeffective alternatives. Pay-per-click (PPC) advertising and social media advertising allow businesses to set specific budgets and reach a highly targeted audience. This cost efficiency is particularly beneficial for small and medium-sized footwear manufacturers.

Brand Building and Reputation Management: Establishing a strong online presence through digital marketing helps Pakistani footwear companies build their brand and credibility on a global scale. Content marketing, social media engagement, and online reviews can shape a positive brand image, which is crucial for international customers who may not be familiar with Pakistani footwear brands.

Market Research and Consumer Insights: Digital marketing tools provide valuable data and insights into consumer behavior. By analyzing website traffic, social media engagement, and customer feedback, footwear companies can gain a better understanding of international market preferences and trends. This information can guide product development and marketing strategies for greater export success.

E-commerce Integration: With the growth of e-commerce, Pakistani footwear manufacturers can set up online stores or partner with international e-commerce platforms to sell their products directly to global consumers. Digital marketing strategies, such as optimizing product listings and using online marketplaces, can drive traffic to these e-commerce platforms, resulting in increased exports.

Competitive Analysis: Digital marketing allows businesses to monitor the online presence and marketing strategies of their competitors in international markets. This insight helps Pakistani footwear manufacturers stay competitive by adapting their strategies, pricing, and product offerings to meet international standards and consumer expectations.

Customer Relationship Management: Digital marketing channels enable ongoing communication with international customers. Companies can use email marketing, chat support, and social media to provide excellent customer service, answer inquiries, and address concerns promptly. Building strong customer relationships can lead to repeat business and positive word-of-mouth referrals.

#### **Strategic Digital Marketing Plan for the Pakistani footwear industry:**

Developing a strategic digital marketing plan for the footwear industry in Pakistan involves a comprehensive approach that encompasses various online channels and tactics to achieve specific business goals. Here is a strategic digital marketing plan tailored for the Pakistani footwear industry:

#### Market Research and Analysis:

Conduct in-depth market research to identify key export markets with high demand for Pakistani footwear. Analyze competitors' digital strategies and online presence in target markets. Gather data on consumer preferences, trends, and buying behavior in international markets.

#### Define Clear Objectives:

Set specific and measurable goals, such as increasing export sales by a certain percentage, expanding into new international markets, or enhancing brand recognition.

#### Build an Online Presence:

Create a professional and user-friendly website that showcases the footwear products, highlights the unique selling points, and provides a seamless shopping experience.

Implement search engine optimization (SEO) strategies to improve website visibility in search engine results for relevant keywords.

#### **Content Marketing:**

Develop a content marketing strategy that includes blog posts, articles, videos, and infographics about footwear trends, care tips, and style guides. Create engaging and shareable content to establish authority and engage with the target audience.

#### Social Media Marketing:

Utilize popular social media platforms like Facebook, Instagram, and Pinterest to showcase footwear products. Run targeted ad campaigns to reach potential international customers. Engage with followers, respond to inquiries, and build a loyal online community.

#### Email Marketing:

Build an email subscriber list through the website and social media channels. Send regular newsletters with updates on new products, promotions, and company news to international subscribers.

#### E-commerce Integration:

Consider setting up an e-commerce platform on the website to facilitate direct sales to international customers. Optimize product listings, including high-quality images and detailed descriptions.

#### Pay-Per-Click (PPC) Advertising:

Create PPC campaigns on platforms like Google Ads and Bing Ads to drive targeted traffic to the website. Focus on keywords related to Pakistani footwear and export markets.

#### Influencer Marketing:

Collaborate with fashion influencers and bloggers, both locally and internationally, to promote Pakistani footwear. Leverage their reach and credibility to expand brand awareness.

International SEO and Localization: - Optimize the website for international audiences by implementing localization strategies. - Use hreflang tags, translate content, and offer pricing in different currencies.

Analytics and Monitoring: - Implement web analytics tools like Google Analytics to track website traffic, user behavior, and conversion rates. - Regularly review performance metrics and adjust strategies accordingly.

Customer Relationship Management (CRM): - Use CRM software to manage and nurture leads, track customer interactions, and provide personalized experiences. -Gather feedback and reviews from international customers to improve product quality and service.

Mobile Optimization: - Ensure that the website and marketing materials are mobileresponsive, as many international customers browse and shop using mobile devices. Legal and Compliance: - Ensure compliance with international e-commerce regulations, including shipping, taxes, and customs duties. - Clearly communicate shipping costs and delivery times to international customers.

Budget Allocation and ROI Analysis: - Allocate budgets for each digital marketing channel based on their potential ROI. - Continuously monitor and analyze the return on investment for each channel and adjust spending accordingly.

Continuous Learning and Adaptation: - Stay updated on digital marketing trends and industry developments. - Be flexible and willing to adapt strategies based on changing market conditions and customer feedback.

Collaboration with Trade Associations: - Partner with trade associations and government bodies to promote Pakistani footwear exports and leverage their resources and connections.

A strategic digital marketing plan tailored to the Pakistani footwear industry should be dynamic and adaptable, taking into account the evolving nature of online marketing and the global market. Regularly assess the plan's effectiveness and make adjustments to optimize results and achieve export goals.

#### Conclusion

In conclusion, the footwear industry in Pakistan holds immense potential for growth and export competitiveness. However, realizing this potential requires a concerted effort from various stakeholders, including the government, industry associations, manufacturers, and marketers. It is evident that several key areas need attention and strategic interventions to propel the Pakistani footwear industry onto the global stage. Firstly, investing in vocational and technical training programs to enhance the skills of the workforce and develop managerial talent is crucial. The industry must focus on both creativity and technical expertise to produce high-quality footwear that can compete with international brands. Secondly, addressing issues related to import duties on raw materials, machinery, and accessories is vital. Lowering these tariffs and providing financial support for manufacturers and exporters can significantly reduce production costs and enable the adoption of modern technology, ultimately improving the quality and competitiveness of Pakistani footwear.

Thirdly, embracing digital marketing strategies is essential for expanding the industry's export capabilities. Leveraging online platforms, content marketing, e-commerce integration, and international SEO can help Pakistani footwear manufacturers reach a global audience and compete effectively in the international market.

Lastly, fostering collaboration among industry players, trade associations, and government bodies is critical for creating a supportive ecosystem for growth. Together, they can work towards removing barriers to export, improving infrastructure, and promoting the industry on the global stage.

In conclusion, while there are challenges to overcome, the Pakistani footwear industry has the potential to become a major player in the global market. With the right strategies, investments, and collaborations, it can not only meet international standards but also become a symbol of quality, craftsmanship, and innovation in the world of footwear.

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